# ALASKA ECONOMIC TRENDS

**JANUARY 2009** 

# Employment Forecast For 2009

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Alaska's 10-Year Occupational Forecast
A look at industries and occupations, 2006 to 2016

**Employment Scene** 

**Unemployment rate at 7.3 percent in November** 



ALASKA DEPARTMENT OF LABOR

& WORKFORCE DEVELOPMENT

Sarah Palin, Governor Commissioner Click Bishop

# ALASKA ECONOMIC TRENDS



### Sarah Palin, Governor of Alaska Commissioner Click Bishop

### January 2009 Volume 29 Number 1

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Cover: Sitka, on Baranof Island, is pictured in a photo taken from a plane on an afternoon in December. The plane is approaching from the north and the view is looking southeast. The City and Borough of Sitka, which has a population of 8,640, covers 2,874 square miles of land – roughly half the size of Connecticut – and 1,938 square miles of water. Photo courtesy of Sitkaphotos.com.

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# Alaska Poised to Weather Economic Storm

**By Governor Sarah Palin** 

This month's *Trends* focuses on the state's annual employment forecast. Alaska added jobs to its economy for the 21st consecutive year. In the midst of a national recession that has already cost the country nearly 2.6 million jobs, Alaska's resource-based economy helped sustain job growth in 2008.

Although economists forecasted a minor loss of jobs in Alaska this year, the downturn is expected to be mild compared to the rest of the nation. Overall, the state is in a relatively good position to weather the current economic storm.

Alaska's 2008 payroll jobs varied from a low of 298,500 in January to a high of 342,200 in July. The state's average monthly job count for the year was up 2,300 jobs over 2007, for a growth rate of 0.7 percent. A main signal that an economy is in recession is the loss of payroll jobs, so the growth in payroll jobs continues to mark an important difference between Alaska's economy and the nation's. So far, Alaska's economy has held up well.

Looking ahead, there are big questions about how we'll be affected by the national and international economic downturn. The state continued to grow through the last two national recessions, but the fall in oil and commodity prices over the last few months makes it clear that what happens outside our borders definitely impacts Alaska.

Our state government can provide stability as a result of recent budget surpluses and the replenishment of rainy-day savings accounts. Most states don't have this luxury and are already cutting jobs, capital budgets and services to compensate for lost revenue from taxes.

Working with the Legislature, we made good decisions over the past two years to save \$5 billion – we put \$4 billion into the Constitutional Budget Reserve and \$1 billion into the Statutory Budget Reserve. We also provided more than \$1 billion annually to forward fund K-12 public education and invested in infrastructure that will help develop our resources and communities.

This administration will continue to work closely with the Legislature on responsible and sustainable budgets for Alaska. We're proposing to spend fewer general fund dollars in fiscal year 2010 than we're spending in the current fiscal year and less than the amount of revenue projected for fiscal year 2010 based on the fall revenue forecast.

The \$4.9 billion general fund operating and capital budgets represent a 7 percent decrease in spending from fiscal year 2009. The total fiscal year 2010 budget, including federal and other funds, is \$11.2 billion. Any surplus funds would flow into the Constitutional Budget Reserve at the end of the fiscal year.

This spending plan that provides for essential state services and protects Alaskans is based on the fiscal policy that has guided my administration – live within our means and save for the future.

With responsible resource development, fiscal discipline and prudent use of reserves to stabilize Alaska's economy, Alaska has the tools in place to keep Alaskans employed and industry moving forward.



# State's 21-year growth streak forecasted to end in 2009

By Dan Robinson, Economist

Alaska's average monthly job count grew by 2,400 in 2008, an increase of 0.7 percent. It was the state's 21st consecutive year of growth, a streak only four other states can match or exceed.

But the nation and world are in economic turmoil heading into 2009 and there are more questions than answers about how Alaska will be affected. The 2009 forecast is for a loss of 700 jobs² (see Exhibits 1 and 2), a number that reflects two conclusions. The first is that Alaska will not completely escape an economic storm that looks like it will get worse before it gets better. The second is that the state is in a relatively strong position to weather it.

### An unusually severe national recession

Over the last 21 years, Alaska has grown through two national recessions without serious disruption to its own economy. That's not to say that the 1990-1991 and 2001 recessions didn't have an effect on Alaska, but the state's resourcebased economy was strong enough and young enough in its development to continue recording job growth even as the nation saw net losses of between 1 percent and 2 percent.

For several reasons, though, the current recession, which has been given an official starting point of December 2007,<sup>3</sup> presents more of a threat. First is its severity. December's national job loss of half a million brought total losses in 2008 to 2.6 million, with more than 1 million coming in the last two months.

There's little doubt that the depth and breadth of the current recession will make it the worst since at least the 1981 downturn, the key point being that despite already significant job losses, there are no clear signs yet that the economy has hit bottom and begun to rebound.

A second reason the current national recession and global economic slowdown is likely to have a sizeable impact on Alaska is because of the havoc it is wreaking on oil prices. In July, oil was nearly \$150 a barrel; by December it had fallen below \$30.

Looking ahead to 2009, the U.S. Department of Energy has forecasted that oil demand will fall for the second year in a row, the first time in 30 years that's happened. Presumably, the decline in demand will keep prices relatively low, but considering 2008's unprecedented volatility, it's impossible to forecast with any certainty the level at which prices will eventually stabilize.

Alaska is also in a more vulnerable position heading into 2009 than it was during the last few recessions. Growth in retail trade, health

 $<sup>^{\</sup>rm 1}{\rm The}$  four other states are Montana, New Mexico, North Dakota and Wyoming.

<sup>&</sup>lt;sup>2</sup> All job counts referred to in these 2009 forecast articles are monthly averages for the specified years. No distinction is made between full-time and part-time jobs.

<sup>&</sup>lt;sup>3</sup> The National Bureau of Economic Research, a private group of economists charged with dating the start and end of national economic downturns, announced the December 2007 starting point in December 2008. It typically takes as long as a year to declare that a recession has started because of the lag in the availability of final economic data.

# Stability – but little growth – expected from the oil industry

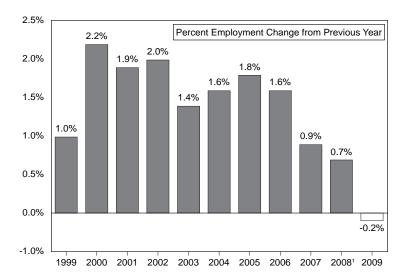
By one estimate, the oil and gas industry generates – directly and indirectly – about a third of all Alaska jobs. In just three years, from 2005 to 2008, the industry's direct job count has grown by 44 percent, an increase of 3,800 jobs. Some of the early growth was due to a 2006 oil leak in the Prudhoe Bay transit pipeline system controlled by BP and the subsequent discovery that miles of the pipeline were badly corroded and in need of repair.

But high oil prices and limited world oil supplies also triggered new exploration and development activity and, despite ongoing declines in production, employment reached an all-time high of 12,500 jobs in 2008.

In fact, most of the state's job growth over the last three years is attributable to oil's resurgence. Nearly 40 percent of total job gains came directly from oil and gas. Much of the rest could be indirectly attributed to the industry, considering its high wages, dominant contributions to tax revenue, and the spin-off benefits to construction, transportation and engineering companies, among others.

Historically, oil and gas employment has been slow to respond to price changes. It took nearly four years of rising oil prices, for example, before the industry's job count started growing by significant amounts in 2006. Alaska projects in particular require significant investment and planning, and long-term price projections have more influence on industry activity than short-term fluctuations.

### Small Losses Forecasted in 2009 Statewide employment growth, 1999 to 2009



<sup>1</sup> Preliminary estimate

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

The assumption of this forecast is that the recent plunge in prices will have only a moderate effect on employment levels. That's an assumption that looks shakier the longer prices stay low and the longer the global economy takes to rebound. The companies themselves have announced that a number of projects are being deferred partly as a result of low oil prices. Overall, there's an increasingly conservative outlook for 2009, though no talk yet of layoffs or large project cancellations.

### Some silver lining for federal spending

In terms of its total influence on Alaska's economy, the only serious challenger to oil is the federal government, which spent \$9.4 billion on Alaska in 2007,<sup>5</sup> or \$13,721 for every Alaska resident. That's more per-capita than for any other state except Virginia and 65 percent more than the U.S. average of \$8,339.

Although \$9.4 billion is a lot of money, it's only a small increase over 2006's number, which was actually down a little from 2005. By comparison, the 1.6 percent growth for Alaska over those two years is dwarfed by the 12 percent

<sup>&</sup>lt;sup>4</sup> Scott Goldsmith, "What Drives the Alaska Economy?," *Understanding Alaska Research Summary No. 13* (December 2008), Institute of Social and Economic Research, University of Alaska Anchorage

<sup>&</sup>lt;sup>5</sup> Federal fiscal year 2007 was from Oct. 1, 2006, to Sept. 30, 2007.

# Statewide Wage and Salary Employment Forecast for 2009

	2007 Monthly Average	2008 Monthly Average <sup>1</sup>	Change 2007 to 2008	Percent Change 2007 to 2008	2009 Monthly Average	Change 2008 to 2009	Percent Change 2008 to 2009
Total Nonfarm Wage and Salary <sup>2</sup>	317,600	319,900	2,300	0.7%	319,200	-700	-0.2%
Goods-Producing <sup>3</sup>	44,500	44,900	400	0.9%	44,500	-400	-0.9%
Service-Providing <sup>4</sup>	273,100	275,000	1,900	0.7%	274,700	-300	0.1%
Natural Resources and Mining	13,900	15,000	1,100	7.9%	15,100	100	0.7%
Oil and Gas Extraction	11,500	12,500	1,000	8.7%	12,700	200	1.7%
Construction	17,500	17,100	-400	-2.3%	16,700	-400	-2.3%
Manufacturing	13,100	12,800	-300	-2.3%	12,700	-100	-0.8%
Seafood Processing	9,100	8,900	-200	-2.2%	8,800	-100	-1.1%
Trade, Transportation and Utilities	64,000	64,300	300	0.5%	64,300	0	0.0%
Wholesale Trade	6,500	6,500	0	0.0%	6,500	0	0.0%
Retail Trade	36,000	36,300	300	0.8%	36,300	0	0.0%
Transportation, Warehousing and Utilities	21,500	21,500	0	0.0%	21,500	0	0.0%
Information	6,900	6,900	0	0.0%	6,800	-100	-1.4%
Financial Activities	15,000	14,900	-100	-0.7%	14,700	-200	-1.3%
Professional and Business Services	25,000	25,500	500	2.0%	25,600	100	0.4%
Educational <sup>5</sup> and Health Services	36,900	37,300	400	1.1%	37,600	300	0.8%
Health Care	26,700	27,000	300	1.1%	27,200	200	0.7%
Leisure and Hospitality	32,000	32,100	100	0.3%	31,800	-300	-0.9%
Other Services	11,600	11,600	0	0.0%	11,500	-100	-0.9%
Government	81,700	82,400	700	0.9%	82,400	0	0.0%
Federal Government <sup>6</sup>	16,800	16,700	-100	-0.6%	16,700	0	0.0%
State Government <sup>7</sup>	24,700	24,900	200	0.8%	24,900	0	0.0%
Local Government <sup>8</sup>	40,200	40,800	600	1.5%	40,800	0	0.0%

<sup>&</sup>lt;sup>1</sup> Preliminary estimates

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

increase in federal spending for the country as a whole.

Another comparison is also telling: from 1998 to 2005, federal spending in Alaska grew at an average rate of 10 percent; over the last two years it has grown at an average rate of less than 1 percent. For a variety of reasons – some of them political and some of them budgetary – the slower growth has been expected, but the effect on the state's economy will be like shifting one of its two main engines from drive into neutral.

In 2009, though, a temporary boost in the form of a federal economic stimulus package looks likely. President Obama has proposed a

and creating jobs, some form of which Congress seems disposed to pass. The package will likely include money for infrastructure and energy projects and appears to be on a fast-track since there's broad consensus

massive investment in stimulating the economy

**Forecast** 

# Less excess should equal a smaller hangover

that for an economic stimulus package to work, the money has to get into the system sooner rather

than later.

In a few key ways, Alaska was in a good position to avoid the job losses associated with the recession because some of its key industries and markets didn't indulge in the excesses that have led to painful corrections in other parts of the country.

Alaska banks and mortgage lenders made a smaller percentage of

sub-prime loans than the national average and also saw a significantly smaller percentage of the sub-prime loans they did make become delinquent or enter foreclosure. In the first quarter of 2008, 17 percent of sub-prime loans were delinquent nationally and another 11 percent were in foreclosure. For Alaska, just 8 percent of sub-prime loans were delinquent and less than 3 percent had entered foreclosure over the same period.

Similarly, although Alaska housing prices rose at a brisk rate during the late 1990s and early 2000s, the increases were tame compared to those in parts of Florida, California and Nevada. Consequently, Alaska housing prices generally

<sup>&</sup>lt;sup>2</sup> Excludes self-employed workers, fishermen, domestic workers, unpaid family workers and nonprofit volunteers

<sup>&</sup>lt;sup>3</sup> Goods-producing sectors include natural resources and mining, construction and manufacturing.

<sup>&</sup>lt;sup>4</sup> Service-providing sectors include all others not listed as goods-producing sectors.

<sup>&</sup>lt;sup>5</sup> Private education only

<sup>&</sup>lt;sup>6</sup> Excludes uniformed military

<sup>&</sup>lt;sup>7</sup> Includes the University of Alaska

<sup>&</sup>lt;sup>8</sup> Includes public school systems

have fallen only modestly or, in much of the state, simply flattened out.

# Some industries more sensitive to recession and outside markets

Reckless mortgage lending and trading in mortgage-backed securities may have been the starting point of the current recession, but the pain has spread far beyond the banking and financial industries. Consumers worldwide are curtailing spending, and the production of a wide variety of goods and services has slowed.

In Alaska, the fall in oil prices is perhaps the most visible reminder of the state's connection to the broader national and international economies, but commodity prices also fell dramatically in 2008, which will at least temporarily slow growth in the state's metal mining industry.

### A rough year for tourism

The 2009 summer tourism season will also take a hit from both domestic and international markets unless signs of a recovery start appearing soon. Advance bookings for cruises are way down and the Alaska Travel Industry Association and the Alaska Cruise Association have both announced that they expect a downturn in tourism spending in 2009.

Alaska cruises are available at steep discounts – less than \$500 for a seven-day package on some cruise lines – and the cruise industry expects to use discounted prices to match the 1 million visitors who came in 2008. But even if the numbers don't fall off, bargain-hunting passengers are less inclined to spend additional money on chartered fishing trips, helicopter tours, or Alaska art and souvenirs.

### Construction still waiting for a rebound

The construction industry can expect public spending to mitigate losses caused by a slow residential and commercial market and a conservative approach in the oil and metal mining industries. Military construction, an often overlooked piece of the state's economy, was down from more than \$500 million in 2007 to \$280

million in 2008. A modest increase to 2008 spending levels has been approved by Congress for 2009. An economic stimulus package that focuses on infrastructure would also help buoy construction's job count.

# Health care and seafood processing will be relative bright spots

Growth in health care jobs has slowed in the last three years and modest growth is forecasted to continue in 2009. Health care expenses are less discretionary than most household expenditures and, nationwide, health care is one of only a few industries that is still expanding.

Food-related industries are also generally resistant to economic downturns, especially foods that are considered staples rather than luxury goods. Alaska's large and important fishing and seafood processing industries are expected to sustain 2008 employment levels and provide a stabilizing influence on the economy.

# State government savings will help cushion losses

Alaska has two main advantages over much of the rest of the country headed into 2009. First is a resource-based economy that continued to add jobs during the first year of what looks to be an extended economic downturn for the country and much of the world. Second is a state government that can draw on impressively large savings accounts, if necessary, to provide a stabilizing influence on the economy.

At least 41 states are facing budget deficits in fiscal year 2009.<sup>6</sup> Some, including California, Arizona and Georgia, have deficits that are more than 10 percent of their 2009 general fund budgets. Unlike the federal government, states can't generally run deficits or borrow to cover their operating expenditures. That means they have to use reserves – something most states have in very limited supply – or cut expenditures or raise taxes. The latter two options are often bitter pills for an already struggling economy to swallow.

<sup>&</sup>lt;sup>6</sup> Most states, including Alaska, have fiscal years that begin on July 1 and end on June 30. For those states, fiscal year 2009 began on July 1, 2008.

As reserves go, Alaska is in a league of its own as a result of its mineral wealth. Recent high oil prices have allowed the state to replenish key savings accounts, most notably the Constitutional Budget Reserve, which had a balance of \$6.2 billion in December 2008. That amount, plus about \$1 billion in another savings account called the Statutory Budget Reserve, gives Alaska significantly more flexibility than other states have when faced with budget deficits.

In the end, though, it's not expected to be quite enough to prevent job losses in 2009 and the end of a 21-year growth streak.



### It's getting harder to sustain growth

By Neal Fried, Economist

These are unsettling times to say the least. A forecast in this environment is a bigger crapshoot than usual. Yes, most of the bad economic news seems to be happening elsewhere and Alaskans are just observers but that would be far too simple an observation.

There's little doubt that the national and international economic slowdown and uncertainty will be felt in Anchorage and in the rest of the state. We don't operate in a vacuum. Beyond everyone's 401(k)s, the Alaska Permanent Fund and other investments, there could be fallout in the state's broader industries.

There's little doubt the worldwide economic slowdown will be felt by the visitor, oil, international cargo and mining industries. The loss of confidence among the nation's consumers could infect local consumer behavior. The ballooning federal deficit could put further

downward pressure on the state's federal sector. And steep increases in the national unemployment rate will be felt here. Some of the fallout is already in the offing: lower prices for oil, gold, zinc and other commodities. In this ever-changing economic landscape, only time will bring true clarity.

With all that said, Anchorage could squeak by in 2009 and make it to 21 years of uninterrupted employment growth. But that would take some doing and luck. It could also be the first year that Anchorage's employment fails to grow. Materially, the difference between slight gains or small losses is zero.

Large swings in Anchorage's employment aren't forcasted for 2009. Marginal numbers aren't new – the number of Anchorage's jobs in 2008 grew by less than 1 percent. (See Exhibit 3.) There were no big negatives in 2008 and one big positive – oil industry employment.

The opening up of a slew of new retailers could stave off declines in the retail industry. Continued increases in military troop levels will be another plus, although the recent announcement of the deployment of troops in February may more than negate these gains, temporarily.

The confidence of local consumers is another big question with no answer.

With all that in mind, most industries in Anchorage are forecasted to not move much from their existing employment levels. (See Exhibit 4.) All said, if this forecast hits close to the mark, 2009 won't go down as a bad year for Anchorage. It should also provide a much prettier picture for Anchorage than the nation.

# The oil patch could lose some loft in 2009

The North Slope has been host to a recordsize work force in the last two years, and since Anchorage is the headquarters city for Alaska's oil industry, it's been good for Anchorage. But much lower oil prices will probably put an end to the growth streak. Despite that, employment is forecasted to remain above historical levels.

Both BP Alaska and ConocoPhillips plan to sustain their current employment levels in 2009. Many of their existing projects will simply continue through 2009 and activity tied to the development of the gas pipeline could provide some additional boost to the oil and gas sector.

ConocoPhillips is continuing to develop a number of satellite fields around Alpine and expand its West Sak heavy oil project. BP, also deeply involved in heavy oil activity, is launching its \$1.5 billion Liberty project that will drill from an existing offshore oil pad to six miles offshore. BP officials hope Liberty is producing oil by 2011.

The story on the independents and other new players is mixed. For example, the Italian firm Eni will begin developing its Nikaitchuq offshore prospect, which is near Oooguruk and is a similar project. Eni plans to spend nearly \$1.5 billion drilling 70 wells, with production beginning in late 2009.

Shell Oil officials had hoped to drill wells in the Beaufort Sea in 2009 but recently canceled their plans due to legal problems.

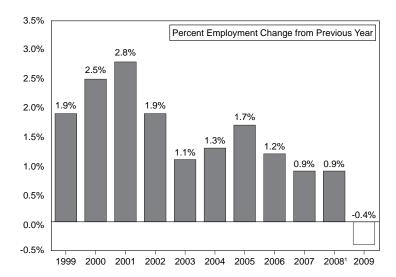
Other companies have exploration plans for the next two years, which is good news for Anchorage. Although relatively modest, both the Canadian pipeline company TransCanada and Denali – a BP/ConocoPhillips joint venture – plan on ramping up natural gas pipeline activity in 2009 by hiring employees and contractors. No firm numbers have been announced.

### Construction will continue to slow some

By fall 2008, the record number of building cranes that graced the Anchorage skyline earlier in the year were mostly taken down. That's symbolic of a continuing slowdown in the city's construction industry.

Big projects have helped carry Anchorage's construction industry for a number of years: the

# Small Losses in Store in 2009 Anchorage employment growth, 1999 to 2009



<sup>1</sup> Preliminary estimate

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

Dena'ina Civic and Convention Center, 10-story Linny Pacillo Parking Garage, University of Alaska Anchorage ConocoPhillips Integrated Science Building and two office towers in midtown Anchorage.<sup>1</sup>

Anchorage's construction employment peaked in 2005 and has declined moderately each year since then. Employment levels in 2009 are forecasted to fall again, possibly moving close to the employment levels in 2003 and 2004.

Total building valuations – residential, commercial and public – were down by \$146 million, or 23 percent, for 2008 – a partial window into 2009. Residential construction hit an 18-year low in 2008 and no rebound is expected in 2009. Commercial activity will also be winding down as fewer new hotels, retail outlets and office space are built.

Public construction, however, should remain strong, as activity on both Anchorage's military bases remains robust, and state and local government capital budgets continue to be healthy. The U.S. Corps of Engineers has plans for a long

<sup>&</sup>lt;sup>1</sup> The two towers are called the JL Tower, with 300,000 square feet of office space, and the 188 West Northern Lights Building, with 120,000 square feet.

list of \$10 million-plus projects for Anchorage's military bases that include soldier housing, hangars, child care facilities, flight simulators and other projects. The recently passed \$315 million statewide transportation bond issue will also be a plus.

An extensive inventory of "already underway" projects will also help sustain construction activity close to 2008's levels. Some of those projects are continued work on the new \$50 million to \$60 million Veterans Affairs' clinic, the continued expansion of the Anchorage Museum, the expansion of the Alaska Native Medical Center's Primary Care Center, the replacement of Clark Junior High, the expansion of the Anchorage Port, and the rebuild of Concourses A and B at Ted Stevens International Airport.

There are also new projects that got underway in late 2008 or will break ground in 2009, including a new Target in South Anchorage, the completion of a variety of retail stores in Muldoon's Tikahtnu Commons, a \$46 million UAA Health Sciences Building, the eight-story Centerpoint West office building, and a variety of smaller projects.

Other surprise projects are also likely to appear on the horizon. One additional project worth mentioning – it's not being built in Anchorage but it will certainly be a big plus for the local industry – is the \$220 million-plus Goose Creek Correctional Center near Mat-Su's Point Mac-Kenzie. Construction on the prison should get underway in early 2009. The national stimulus package and more specifically, the "shovel to ready" part of the program, could also boost Anchorage's outlook for 2009.

### Health care growth likely to be modest

In 2008, employment in Anchorage's health care industry grew by 100 to 200 jobs, or 1 percent – a far cry from the years when it was the city's No. 1 job machine. The industry's employment is forecasted to grow again in 2009, but at the same pace as this year.

Anchorage's second- and third-largest health care providers, the Alaska Native Health Consortium

and Southcentral Foundation, grew little in 2008 and that trend won't change in 2009. Constraints on federal dollars and capacity are both factors.

Providence Health & Services, Anchorage's largest private-sector employer and, in 2007, the first private-sector employer to break the 4,000-employment barrier, also plans to expand modestly in 2009.

Modest gains will also come from medical clinics of all kinds, doctors' and other health practitioners' offices, medical laboratories and other outpatient care providers.

# A list of new players could enter the market

After six years of little change in retail employment, a list of new retailers began appearing at the end of 2008 and will continue to open in 2009.

Most of the stores in the new 240,000-squarefoot Glenn Square development in Mountain View opened in 2008, including Old Navy, Famous Footwear, Bed Bath & Beyond, Natural Pantry, Michaels and Petco. The mall represents 200 to 250 retail jobs.

Wal-Mart is now expanding its Dimond store into a supercenter.

The largest retail development that will make the biggest mark in 2009 is Cook Inlet Region Inc.'s \$100-plus million Tikahtnu Commons, anchored by Target, which opened in October. Other stores that will open early to mid-year 2009 will be a new Best Buy, Sports Authority, Kohl's, Lowe's and a host of small stores and possibly restaurants. Altogether, there are plans for 900,000 square feet of new space, making it the largest retail center in the state.

Another Target store is under construction; it will open in late 2009. Two new Walgreens will also open in 2009 and 2010 and there are plenty of substantive rumors of other retail developments.

Over the past year, the nation has lost nearly half a million of its retail jobs. And in today's retail environment, there's little doubt that the gains coming from some of these new players will translate into losses and even closures of existing retailers. But because of all the new store openings in Anchorage, very moderate gains are forecasted for the city's retail industry.

# Professional and business services less robust

Architectural, engineering, environmental and other consulting services represent nearly a quarter of the employment in the professional and business services category. Because of the continued slowdown in construction and an absence of growth in the oil industry and mining exploration, this slice of the professional and business services category will likely lose some of its momentum. The share tied to legal, accounting, computer and

Uncertainty in leisure and hospitality industry

Nearly three-quarters of Anchorage's leisure and hospitality employment is tied to eating and drinking places and a quarter is in accommodations, meaning that most of the leisure and hospitality sector's stimulus comes from local consumption. Yet the visitor industry is still very important.

other professional-type services should follow

the trend of the rest of the economy.

The outlook for the slice of the sector that's related to the visitor industry is becoming more uncertain as the national and international economies slow. In 2008, Anchorage's preliminary visitor numbers were flat. The number of

# Anchorage Wage and Salary Employment Forecast for 2009

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### Forecast

	2007 Monthly Average	2008 Monthly Average <sup>1</sup>	Change 2007 to 2008	Percent Change 2007 to 2008	2009 Monthly Average	Change 2008 to 2009	Percent Change 2008 to 2009
Total Nonfarm Wage and Salary <sup>2</sup>	149,700	151,000	1,300	0.9%	150,400	-600	-0.4%
Goods-Producing <sup>3</sup>	13,900	13,900	0	0.0%	13,300	-600	-4.5%
Service-Providing <sup>4</sup>	135,800	137,100	1,300	1.0%	137,100	0	0.0%
Natural Resources and Mining	2,600	2,900	300	11.5%	2,600	-300	-11.5%
Oil and Gas Extraction	2,500	2,800	300	12.0%	2,500	-300	-12.0%
Construction	9,300	9,100	-200	-2.2%	8,800	-300	-3.4%
Manufacturing	2,000	1,900	-100	-5.0%	1,900	0	0.0%
Trade, Transportation and Utilities	33,600	34,000	400	1.2%	34,000	0	0.0%
Wholesale Trade	4,900	5,100	200	4.1%	5,100	0	0.0%
Retail Trade	17,500	17,600	100	0.6%	17,800	200	1.1%
Transportation, Warehousing and Utilities	11,200	11,300	0	0.0%	11,100	-200	-1.8%
Information	4,400	4,400	0	0.0%	4,400	0	0.0%
Financial Activities	9,200	9,100	0	0.0%	8,900	-200	-2.2%
Professional and Business Services	17,500	17,900	400	2.3%	18,000	100	0.6%
Educational <sup>5</sup> and Health Services	19,600	19,900	300	1.5%	20,200	300	1.5%
Leisure and Hospitality	15,600	15,500	-100	-0.6%	15,200	-300	-2.0%
Other Services	5,800	6,000	0	0.0%	6,100	100	1.6%
Government	30,100	30,300	0	0.0%	30,300	0	0.0%
Federal <sup>6</sup>	9,300	9,300	0	0.0%	9,400	100	1.1%
State <sup>7</sup>	10,100	10,200	100	1.0%	10,100	-100	-1.0%
Local <sup>8</sup>	10,700	10,800	100	0.9%	10,800	0	0.0%

<sup>&</sup>lt;sup>1</sup> Preliminary estimates

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

highway and independent visitors was down, the number of foreign visitors was up and cruise ship traffic was stable. Given the current economic environment, it's hard to imagine that some real softness in the visitor part of the sector won't develop in 2009. Therefore, the leisure and hospitality sector will see losses in 2009.

One certain positive that's already in motion are the three new hotels under construction now. They'll open at different times in 2009. They include a new 78-room Comfort Suites on International Airport Road, close to the airport, a 165-room Crowne Plaza hotel on West International Airport Road at C Street, and a 160-room Marriott SpringHill Suites that will serve both the university community and the Alaska Native Medical Center.

<sup>&</sup>lt;sup>2</sup> Excludes self-employed workers, fishermen, domestic workers, unpaid family workers and nonprofit volunteers

Goods-producing sectors include natural resources and mining, construction and manufacturing.

<sup>&</sup>lt;sup>4</sup> Service-providing sectors include all others not listed as goods-producing sectors.

<sup>&</sup>lt;sup>5</sup> Private education only

<sup>&</sup>lt;sup>6</sup> Excludes uniformed military

<sup>&</sup>lt;sup>7</sup> Includes the University of Alaska

<sup>&</sup>lt;sup>8</sup> Includes public school systems

# Decline in cargo activity and travel not good news for transportation

With a softer visitor season forecasted for the near future, a decline in international air cargo activity and more moderate growth in the broader economy, transportation employment is forecasted to dip some in 2009. As a result of much higher fuel prices, smaller air carriers in Anchorage that serve Alaska's smaller communities have cut back flights. Alaska Airlines recently announced some cutbacks after many years of growth. And international cargo volumes have been declining in 2008. A quick turnaround isn't expected.

One silver lining is that UPS continues to base more of its pilots in Anchorage – about 400 now. UPS officials estimate that half the company's pilots choose to live in the local area.

### Army's numbers will grow again in 2009

Since 2003, troop levels in Anchorage have trended upward. By 2008, the uniformed military count reached 12,186 – nearly 3,700 more than 2002. Those numbers are forecasted to grow by another 1,000 during the next couple of years. Yet the recent announcement of the deployment of 3,500 Fort Richardson troops to Afghanistan in February will negate some of these gains temporarily.

### Slight change in the public sector

Overall public-sector employment will change little in 2009.

Federal employment actually grew slightly in 2008 and it could grow a bit more in 2009. State government employment is forecasted to remain unchanged, in light of oil revenue declines. Local government will most likely remain at current levels. The Anchorage School District's enrollment didn't change in 2008; that trend will continue in 2009.

### Unemployment will climb

Although Anchorage's unemployment rate climbed by roughly half of a point in 2008, it

remained below 6 percent – not bad when you consider the national rate in December hit 7.2 percent, a 15-year high and rising.

The depth of the national recession will factor into how high Anchorage's rate will climb in 2009. As unemployment rises, job seekers will find a more competitive market than they have in recent years and employers will find it easier to recruit workers.



# Change is in store for 2009

By Neal Fried, Economist

Preliminary numbers for Fairbanks for 2008 suggest that employment grew for the 20<sup>th</sup> straight year, yet the gains were so small – a 100 jobs – that it's possible the final figures will tell a slightly different story.

But whether Fairbanks grew a little, remained unchanged or fell a bit isn't what's important. Instead, the salient point is that the changes have been moderate and that's what's forecasted for 2009. In a sense, it simply extends what has been the trend for most of the past decade.

That said, looking out to 2009 for Fairbanks is actually more perilous than it's been for many years. It isn't because locally generated unpredictable shocks could play havoc with the numbers; that possibility is always present. Instead, it's how the current national and international economic crises pan out and how that might have a more dramatic effect on Fairbanks' economy. (See Exhibits 5 and 6.)

Although we might want to believe the local economy operates in a vacuum, it doesn't. It's just too early to tell how bad the national eco-

nomic picture will become to make a sound judgment of its effects on Fairbanks. The assumption is that it won't be severe enough to send Fairbanks' economy into deep negative territory in 2009.

In these more uncertain times, what bodes well for Fairbanks is that so much of the Fairbanks North Star Borough's economic activity is tied to government. The presence of the large federal civilian and military establishment, along with the University of Alaska, is certainly a major source of economic stability. Much lower energy prices are also a big plus.

One area of softness, not limited to Fairbanks, will be the 2009 visitor season, as the national and global recession isn't good news for the visitor industry. And September's deployment of 4,000 Fort Wainwright troops will put a damper on the consumer side of Fairbanks' economy.

### Construction activity to drop off

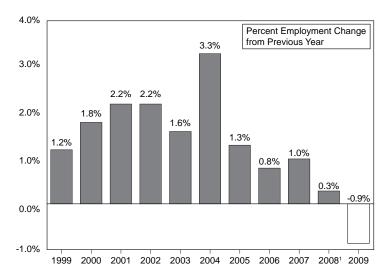
Like elsewhere in the state, construction activity in Fairbanks will retreat some in 2009 but it could remain at above-average levels. The value of new construction in 2008 was roughly \$73 million, according to the City of Fairbanks. That represents a significant drop from 2007's \$131 million and provides a partial window into a slower year for 2009.

Construction activity on the military bases will remain brisk and provide the underlying strength to Fairbanks' construction industry.

Although most of the work at the nearly \$100 million Fairbanks International Airport renovation has been completed, some will continue into 2009. The construction of the roughly \$46 million Ruth Burnett Sport Fish Hatchery is another large construction project that will carry over into 2009. The recently passed statewide bond issue will also be a plus – about \$45 million of it was for road projects in the Fairbanks area.

On the commercial side, the construction of smaller buildings, three hotels and a new retailer, Sports Authority, will provide some lift.

# Moderate Downturn for Fairbanks Fairbanks employment growth, 1999 to 2009



<sup>1</sup> Preliminary estimate

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

Fairbanks' residential activity has been healthier than in most places around the state and the nation, but that too is forecasted to slow down in 2009.

### The mining sector should hold its own

Fairbanks' mining and oil industry employment won't likely move much in 2009. Both softer gold prices and oil prices aren't likely to inspire growth for the mining industry or oil industry, but the low prices are also not likely to cause much retrenchment in 2009. Gold prices remain way above historical levels and the North Slope projects underway or planned for 2009 may sustain oil patch employment near current levels.

### Retail could remain stable

Fairbanks has been digesting all the new retail that has entered the market over the past five years, as has much of the rest of the state.

Like 2008, it looks as if Fairbanks' retail employment will remain relatively flat in 2009.

With the Army deployment in full swing and economic uncertainty in the rest of the country

# Fairbanks Wage and Salary Employment Forecast for 2009

	2007 Monthly Average	2008 Monthly Average <sup>1</sup>	Change 2007 to 2008	Percent Change 2007 to 2008	2009 Monthly Average	Change 2008 to 2009	Percent Change 2008 to 2009
Total Nonfarm Wage and Salary <sup>2</sup>	38,400	38,500	100	0.3%	38,150	-350	-0.9%
Goods-Producing <sup>3</sup>	4,400	4,400	0	0.0%	4,100	-300	-6.8%
Service-Providing <sup>4</sup>	34,000	34,100	100	0.3%	34,050	- 50	0.1%
Natural Resources and Mining	900	1,000	100	11.1%	900	-100	-10.0%
Construction	2,800	2,700	-100	-3.6%	2,500	-200	-7.4%
Manufacturing	700	700	0	0.0%	700	0	0.0%
Trade, Transportation and Utilities	7,800	7,700	-100	-1.3%	7,700	0	0.0%
Wholesale Trade	700	700	0	0.0%	700	0	0.0%
Retail Trade	4,700	4,700	0	0.0%	4,700	0	0.0%
Transportation, Warehousing and Utilities	2,400	2,300	-100	-4.2%	2,300	0	0.0%
Information	600	600	0	0.0%	600	0	0.0%
Financial Activities	1,600	1,600	0	0.0%	1,500	-100	-6.3%
Professional and Business Services	2,300	2,300	0	0.0%	2,300	0	0.0%
Educational⁵ and Health Services	4,200	4,300	100	2.4%	4,400	100	2.3%
Leisure and Hospitality	4,300	4,300	0	0.0%	4,200	-100	-2.3%
Other Services	1,300	1,300	0	0.0%	1,300	0	0.0%
Government	11,900	12,000	100	0.8%	12,050	50	0.4%
Federal Government <sup>6</sup>	3,500	3,500	0	0.0%	3,550	50	1.4%
State Government <sup>7</sup>	5,200	5,300	100	1.9%	5,300	0	0.0%
Local Government <sup>8</sup>	3.200	3.200	0	0.0%	3.200	0	0.0%

<sup>&</sup>lt;sup>1</sup> Preliminary estimates

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

- some of which may spill into Alaska - it's likely to be a weak year in retail spending.

But in light of the national picture, Fairbanks' stability could be considered better than good. The expansion of Fairbanks' Wal-Mart into a superstore in mid-2008 and the opening of the new Sports Authority in later 2009 should help keep retail's employment numbers more positive.

# A big question mark for leisure and hospitality

About two-thirds of Fairbanks' leisure and hospitality employment is tied to eating and drinking places and a quarter is in accommodations. The stimulus for the leisure and hospitality sector comes both from local consumption and the visitor industry.

more uncertain as national and international economies slow. Preliminary visitor numbers in 2008 were flat at best for Fairbanks: highway

The outlook for the visi-

tor industry is becoming

and independent visitors were down, foreign visitors were up and cruise ship-related traffic was stable.

Given the current economic environment, some real softness will likely develop in the visitor part of the leisure and hospitality sector in 2009. Local stimulus is also looking lackluster. Fort Wainwright's 4,000-troop deployment won't go unnoticed in local eateries, and other local consumers may be in a cautionary spending mode in 2009.

One positive for the leisure and hospitality category that's already in motion is the fact that Fairbanks' three new hotels, now under construction, will be opening at different times in 2009: the 71-room Hotel North Pole, 67-room Best Western and 101-room Hampton Inn.

# Health care – a modest contribution

**Forecast** 

Fairbanks' health care industry has been dynamic over the past decade, and in most years it generated new jobs. In 2008, the industry was still in the modest expansion mode – it grew by about 100 jobs. The aging of the state's population and other factors could continue to push health care's employment numbers upward, although at a moderate pace. The forecast represents this change.

<sup>&</sup>lt;sup>2</sup> Excludes self-employed workers, fishermen, domestic workers, unpaid family workers and nonprofit volunteers

<sup>&</sup>lt;sup>3</sup> Goods-producing sectors include natural resources and mining, construction and manufacturing.

<sup>&</sup>lt;sup>4</sup> Service-providing sectors include all others not listed as goods-producing sectors.

<sup>&</sup>lt;sup>5</sup> Private education only

<sup>&</sup>lt;sup>6</sup> Excludes uniformed military

<sup>&</sup>lt;sup>7</sup> Includes the University of Alaska

<sup>&</sup>lt;sup>8</sup> Includes public school systems

# Not much change for professional and business services

It's difficult to gauge trends in the professional and business services category because it includes a wide variety of unrelated specialties – legal, accounting, engineering, computer, design and similar specialties. Although there will be less construction activity in 2009, and both mining and oil and gas levels will be flat, Fairbanks' employment in the professional and business services category isn't likely to change much.

# Uniformed military grows but many are deployed

Fort Wainwright's troop levels grew in 2008 and the expectation is that they will remain at those levels and possibly go higher in 2009. Yet many of those gains will be temporarily negated because of September's deployment of the 4,000 troops – the 1st Stryker Brigade Combat Team. They were deployed to Iraq for at least a year, representing their second deployment in four years. Most of the troops' dependents are expected to stay in Fairbanks, though some have left the state for the deployment.

Although temporary, the deployment certainly has ramifications for parts of Fairbanks' economy in 2009. Many businesses around the Fairbanks North Star Borough will see a decline in business.

### Stability in the public sector

Overall public-sector employment will change little in 2009. Federal employment actually grew slightly in 2008 and it could grow a bit more in 2009. Hiring for the 2010 Census count will begin in 2009.

State government employment is forecasted to remain stable. Local government employment will likely remain at current levels. Student enrollment at the Fairbanks North Star Borough School District increased slightly this year,<sup>1</sup> increasing for the first time in more than a decade. That's good news for employment levels at the school district – Fairbanks' single-largest civilian employer.

# Unemployment will climb and the job market will get tougher

Although Fairbanks' unemployment rate climbed by slightly more than half of a point in 2008, it still came in below 6 percent for the year.

As the unemployment picture worsens before it improves, job seekers will face a more competitive market in 2009 than they have had in recent years. The flip side to this coin is that employers should find it easier to recruit and retain workers.



# Moderate declines forecasted for 2009

By Alyssa Shanks, Economist

After losing 100 jobs in 2008, Southeast employment is expected to fall at least a little more in 2009. Economic events outside Southeast will cause some of the losses, while ongoing disputes over the best use of the region's natural resources will cause others. The overall forecast is for a loss of 350 jobs. (See Exhibits 7 and 8.)

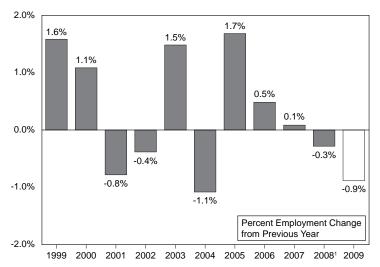
# Big questions for the 2009 tourism season

Southeast cruise ship visitor levels quadrupled from 250,000 in 1990 to about 1 million in 2007, but growth has slowed over the last few years as the tourism industry approached capacity. Preliminary numbers for 2008 indicate passenger levels held fast at 1 million. Even without the national recession and global economic downturn, passenger levels wouldn't have been expected to increase much in 2009.

Early bookings are down for the 2009 season, but passenger levels aren't expected to fall no-

<sup>&</sup>lt;sup>1</sup> "This year" refers to the current 2008-2009 school year.

# Small Losses Will Likely Persist Southeast employment growth, 1999 to 2009



<sup>1</sup> Preliminary estimate

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

ticeably because cruise ship companies generally discount tickets as necessary to keep the ships full.

The bigger question, though, is whether summer visitors will be less inclined to spend money while they're in port.

The most likely scenario is the one Southeast saw following the 2001 recession when visitors still came to Alaska in large numbers, but spent less on shore excursions and souvenirs. Sales tax revenues in Skagway fell markedly in 2002 and stayed low in 2003, while Juneau's leveled off noticeably in 2002. Consumer spending fell nationwide in 2008 and isn't expected to rebound until an economic recovery is well underway. As a result of the turmoil in the broader economy, losses are expected to be scattered among Southeast's many industries that depend on summer visitors.

# Fishing expected to resist recessionary forces

Commercial fishermen harvested 146 million salmon in 2008, a noticeable decline from 2007 levels, but still the 16th-largest harvest since statehood. Stocks in salmon and other species

are generally healthy, although halibut catches are expected to be reduced for a second year to strengthen stocks.

Despite year-to-year fluctuations in harvest levels, seafood processing employment has been relatively stable in recent years. Since 2003, the number of processing jobs hasn't dropped below 1,450 or gone above 1,550. The economic slowdown will likely have less of an effect on food-related industries, especially those that are considered staples. As a result, the processing job count is forecasted to remain at 2008 levels and the fishing industry will provide some important stability to the region's economy in 2009.

### Mining's pace slows

Mining, which provided 400 jobs in 2008, is forecasted to drop a little in 2009 for mostly local reasons. In late 2008, the Kensington Mine cut jobs as a dispute over tailings disposal continued to delay the opening of the gold mine. The U.S. Supreme Court has heard the case, and a decision is likely in 2009. Regardless of the outcome, mine owners don't anticipate beginning production in 2009.

Southeast's largest mine is Greens Creek on Admiralty Island near Juneau, which has provided a consistent source of jobs for more than a decade. Employment at the silver, gold, zinc and lead mine is expected to hold steady, although the dramatic decline in commodity prices in 2008 makes that a little less certain.

### Timber losing ground

At its peak in 1989, Southeast's timber industry provided 3,550 jobs. That number has hovered at around 400 for the last five years, leaving timber with a much smaller influence on Southeast's economy.

<sup>&</sup>lt;sup>1</sup> The job numbers included in this forecast and regularly published in *Trends* don't include commercial fishing, one of Southeast's core industries, because fishermen are considered self-employed and they generally aren't covered by Alaska's unemployment insurance laws. Quarterly reports that employers are required to file under unemployment insurance laws are the main source of information on the number of payroll jobs in seafood processing and other industries.

Disagreement persists over the U.S. Forest Service's Tongass National Forest Plan and whether the timber it makes available can sustain the industry. For now, litigation is keeping new federal timber harvests on hold. As a result, jobs in the timber industry are expected to decline slightly in 2009.

# Government employment to fall a little more

Taken as a whole, Southeast's government employment has been essentially flat in recent years. Federal jobs have dropped from 2,000 in 2005 to 1,800 in 2008, primarily due to a reduction in the region's Forest Service jobs, but Southeast's state government employment has stayed in a very narrow range for years. Fifteen years ago, the region's state government job count was 5,450, the same

number as in 2008. Local government's job count in 2008 was 6,100, which is about 45 percent of the region's government jobs.

Despite big questions about oil prices and the state budget, Southeast's state government employment is expected to remain at about the same level in 2009 and local government employment is expected to see very little net change. The slight overall decline of 50 government jobs for Southeast is forecasted to come from the federal government.

# Construction jobs fall as projects near completion

Public-sector projects have always been an important piece of Southeast's construction indus-

# Southeast Wage and Salary Employment Forecast for 2009

Forecast
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	2007 Monthly Average	2008 Monthly Average <sup>1</sup>	Change 2007 to 2008	Percent Change 2007 to 2008	2009 Monthly Average	Change 2008 to 2009	Percent Change 2008 to 2009
Total Nonfarm Wage and Salary <sup>2</sup>	36,950	36,850	-100	-0.3%	36,500	-350	-0.9%
Goods-Producing <sup>3</sup>	4,150	4,100	-50	-1.2%	3,950	-150	-3.7%
Service-Providing⁴	32,800	32,750	-50	-0.2%	32,550	-200	-0.6%
Natural Resources and Mining	650	650	0	0.0%	600	-50	-7.7%
Construction	1,550	1,550	0	0.0%	1,450	-100	-6.5%
Manufacturing	1,950	1,900	-50	-2.6%	1,900	0	0.0%
Seafood Processing	1,450	1,450	0	0.0%	1,450	0	0.0%
Trade, Transportation and Utilities	7,500	7,550	50	0.7%	7,500	-50	-0.7%
Retail Trade	4,650	4,750	100	2.2%	4,750	0	0.0%
Information	550	550	0	0.0%	550	0	0.0%
Financial Activities	1,350	1,350	0	0.0%	1,350	0	0.0%
Professional and Business Services	1,300	1,350	50	3.8%	1,350	0	0.0%
Educational <sup>5</sup> and Health Services	3,600	3,550	-50	-1.4%	3,600	50	1.4%
Leisure and Hospitality	3,850	3,800	-50	-1.3%	3,700	-100	-2.6%
Other Services	1,200	1,150	-50	-4.2%	1,150	0	0.0%
Government	13,450	13,400	-50	-0.4%	13,350	-50	-0.4%
Federal Government <sup>6</sup>	1,900	1,800	-100	-5.3%	1,750	-50	-2.8%
State Government <sup>7</sup>	5,450	5,450	0	0.0%	5,450	0	0.0%
Local Government <sup>8</sup>	6,100	6,150	50	0.8%	6,150	0	0.0%

<sup>&</sup>lt;sup>1</sup> Preliminary estimates

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

try. They're a big part of the reason construction has provided a stable average monthly count of between 1,500 and 1,600 jobs a year over the last four years. However, most large-scale projects from 2008 will be completed by early 2009, and most future projects are still in the planning and permitting phases. This lull in public-sector spending, combined with expected stability in private construction, will cause some short-term losses in the industry.

### Stability expected in retail

Southeast has added 250 retail jobs in the last five years and is expected to maintain its current level of 4,750 jobs in 2009. The opening of Home Depot and Wal-Mart in Juneau created some of the past growth. There are no large-

<sup>&</sup>lt;sup>2</sup> Excludes self-employed workers, fishermen, domestic workers, unpaid family workers and nonprofit volunteers

Goods-producing sectors include natural resources and mining, construction and manufacturing.

<sup>&</sup>lt;sup>4</sup> Service-providing sectors include all others not listed as goods-producing sectors.

<sup>&</sup>lt;sup>5</sup> Private education only

<sup>&</sup>lt;sup>6</sup> Excludes uniformed military

<sup>&</sup>lt;sup>7</sup> Includes the University of Alaska

<sup>&</sup>lt;sup>8</sup> Includes public school systems

scale openings scheduled for 2009 and the expected decrease in spending by summer visitors will also restrain retail's growth.

### Small growth forecasted for health care

Health care has been one of the region's more stable industries in recent years. Employment was 2,200 in 2008, only 100 jobs more than the region had in 2003.

National and international economic woes are unlikely to have much of an impact on health care. Southeast also has an aging population, which will gradually increase the demand for health care services over time.

### Somewhat protected by diversity

To put the forecast in context, the loss of 350 jobs is not particularly large by historical stan-

dards. In 1998, for example, the region saw a net loss of 650 jobs. Considering the job losses much of the nation experienced in 2008 – losses that are expected to continue well into 2009 – the expected decline is relatively mild.

Without question, Southeast's economy is influenced by national and global economic changes. At least a few of the region's four main economic drivers – government, fishing, tourism and mining – will feel the effects of the global economic downturn.

For 2009, though, relative stability in government and fishing will partially insulate Southeast from expected losses elsewhere. The loss of less than 1 percent of Southeast's total job count isn't a significant departure from the long-term trend for the region.

### Trends Index 2008

### **January**

Employment Forecast for 2008: Make it 20... and counting

Employment Scene – Easing into November

### **February**

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Employment Scene – Hints of a slowdown in December

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Skagway: Gold, a railroad, and lots of big ships

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Total Wages Grow by 4.1 Percent: State's employers pay nearly \$14 billion in wages in 2007

Employment Scene – Unemployment rate holds at 6.7 percent in April

### July

The Cost of Living in Alaska: A hot topic gets a little hotter

Employment Scene – Unemployment rate rises to 7.0 percent in May

### August

Alaska's Home Mortgages: Activity is down in the second half of 2007 compared to a year earlier

Alaska's Unemployment Insurance: Legislators increase benefits and shift the tax burden

Employment Scene – Unemployment rate at 6.8 percent in June

### September

Alaska's Oil Industry: Producing a third less oil but providing a record number of jobs Employment Scene – Two economic indicators, two different storylines

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The *Trends* 100 – Alaska's 100 largest private employers in 2007: Providence breaks the 4,000 barrier

Business Employment Dynamics: A look beneath the surface of changes to job counts Employment Scene – Unemployment rate at 6.9 percent in August

### November

Employment in Alaska's Fisheries: Alaska is the No. 1 fishing state

Census 2010: The Census Bureau and what's in store for Alaska

Employment Scene – Unemployment rate at 6.8 percent in September

### December

Retail Trade in Alaska: An industry that touches everyone

Alaska's Per Capita Income: Up 6.7 percent in 2007

Employment Scene – Unemployment rate at 7.4 percent in October

# Alaska's 10-Year Occupational Forecast

### A look at industries and occupations, 2006 to 2016

iven recent events in the global economy, the idea of producing long-term projections of industry and occupational employment might seem a foolish undertaking. Amidst the unfolding global financial crisis, markets are registering their largest one-day movements in history in an attempt to reach new equilibriums. So, is this the beginning of the end of our economy as we know it?

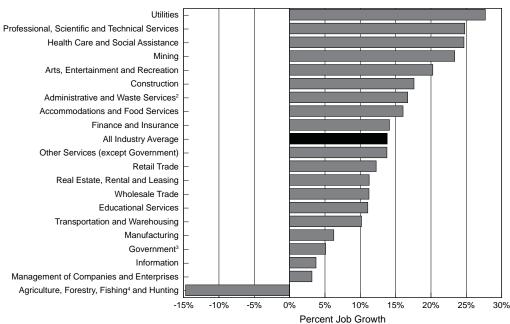
Probably not. In years to come, we'll look back at this period and compare it to other business cycles our economy has gone through. There may be some restructuring of the economy, particularly in some industries and occupations. The demand for residential construction and hedge fund managers may remain low for years. However, at least in the near-term, our trading partners and the goods we consume and those we provide the rest of the world will remain largely unchanged.

These projections don't attempt to predict business cycles. If the current recession becomes a depression, these 2016 projections may prove overly optimistic. Conversely, if the economy quickly reverses and experiences rapid growth, these projections may be understated.

Over time, underlying economic trends are

more important than shortterm economic fluctuations and they provide the best measure of our economy's future. Our goal is to identify the general directions of movements and some measures of the magnitudes of changes in the labor market.

# Alaska's Job Growth by Industry<sup>1</sup> Projected, 2006 to 2016



### <sup>1</sup> Excludes self-employed workers, fishermen, domestic workers, unpaid family workers and nonprofit volunteers

# The perils and pitfalls of assumptions

There's an oft-quoted and somewhat off-color line about the perils entailed when we assume. However, all projections rely on assumptions.

### Alaska's next pipeline

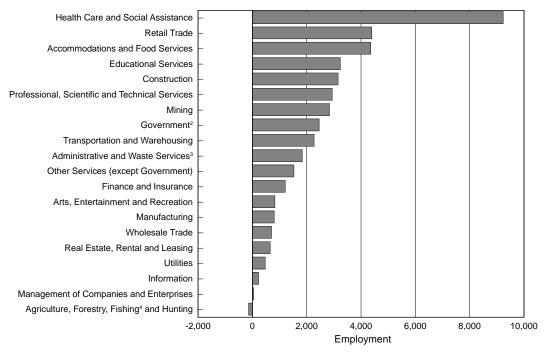
These projections don't include direct employment from the construction of a natural gas pipeline in Alaska. The pipeline construction will

<sup>&</sup>lt;sup>2</sup> The full name is administrative, support, waste management and remediation services.

<sup>&</sup>lt;sup>3</sup> Excludes public schools and the University of Alaska

<sup>&</sup>lt;sup>4</sup> Most fishermen aren't counted in this category because they're self-employed. Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

# Changes in Alaska's Industry Employment<sup>1</sup> Projected, 2006 to 2016



- <sup>1</sup> Excludes self-employed workers, fishermen, domestic workers, unpaid family workers and nonprofit volunteers
- <sup>2</sup> Excludes public schools and the University of Alaska
- <sup>3</sup> The full name is administrative, support, waste management and remediation services.
- <sup>4</sup> Most fishermen aren't counted in this category because they're self-employed.

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

create many jobs, and if the pipeline is under construction in 2016, then many of these projections will be underestimated. The decision to exclude construction-related employment was based on two factors.

First, delays are typical in such large-scale projects. Any problems obtaining permits, negotiating leases and rights-of-way, obtaining financing and fighting anticipated court challenges by pipeline opponents in both the U.S. and Canada will delay the project. Industry experts note that all could push construction startup past 2016.

Second, pipeline construction will mimic a business cycle, affecting industries and occupations differently during the course of the project. Preconstruction activities will employ significantly different occupations than will the construction phase. The odds of accurately predicting at what stage the project might be in during 2016 are low. Potentially worse would be including very specific – and relatively short-lived – pipeline

employment in our projections, yielding unrealistic long-term trends.<sup>1</sup>

These projections, however, do include construction and maintenance of Alaska's infrastructure related to pipeline construction. Repairs and upgrades to roads and bridges, for example, are needed before transporting materials and equipment on Alaska highways. Those infrastructure projects can be accomplished without the potential delays associated with pipeline construction, and are forecasted to occur during the 2016 projection's time frame.

### Population and growth

Population and employment is often characterized as a "chicken or egg" relationship – does employment

drive population increases, or vice versa? In certain industries population is a driving force behind employment growth. The most obvious population-to-employment connection is in health care, though retail trade is another good example. These employment projections use demographic projections published in *Alaska Population Projections*, 2007-2030.<sup>2</sup>

### Additional assumptions

While gas pipeline construction was excluded in our assumptions, the important role of oil and gas in Alaska's economy was incorporated. Forecasts for oil production, and oil prices, taxes and royalty revenues were all factored into the employment projections. Seafood harvest and

<sup>&</sup>lt;sup>1</sup> Once plans for development of a gas pipeline in Alaska solidify, the Alaska Department of Labor and Workforce Development will review the project's schedule, scope and related employment impacts, and will present that information in a future *Trends* issue. <sup>2</sup> *Alaska Population Projections*, 2007-2030, like this article, is prepared by the Alaska Department of Labor's Research and Analysis Section. *Alaska Population Projections*, 2007-2030 is available online only, at Research and Analysis' Web site, laborstats.alaska.gov.

tourism forecasts were also included.

Time has shown that Alaska's employment patterns parallel those of the U.S. in many industries, and are affected by similar forces. Therefore, many U.S. economic indicators and forecasts were considered in the creation of these Alaska projections as well.

# Employment by industry in 2016

While average growth is expected to be 14 percent for the economy as a whole, some industries will outperform that

growth, and others won't. Continuing its recent trend, the health care and social assistance industry is projected to outperform the average growth with nearly 25 percent growth. (See Exhibit 1.)

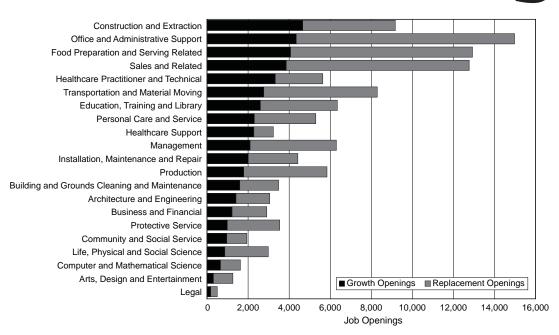
Two other industries are projected to grow slightly faster – utilities at nearly 28 percent and professional, scientific and technical services at 25 percent – but the size of the health care industry means employment gains in that industry will more than double the gains in any other industry. (See Exhibit 2.) Other industries posting well above average gains include mining, and arts, entertainment and recreation.

Underperforming industries include government, manufacturing and information services. The agriculture-related industries, historically dominated by the forestry and logging industry, will continue to see declines over the forecast period.

### Divining and dividing the jobs

The industry employment estimates and projections provide the base on which occupational employment projections are derived. For each

# Job Openings by Occupational Category Alaska, 2006 to 2016



Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

industry, an estimate of the number of workers in each occupation employed in that industry is applied to the 2006 estimates.

Because the demand for workers with various skills changes, those demand forces must be factored into the projections.<sup>3</sup> Some occupations in high demand today didn't exist a generation ago, and some occupations today are experiencing significant employment declines. For example, many computer-related occupations are consistently near the top of the fastest-growing occupations, while occupations like filing clerks have had dramatic declines.

### Growing occupational categories

Construction and extraction, which includes many of the mining-related occupations, is projected to create the greatest number of newly created jobs. Office and administrative support, food preparation and serving, and sales occupations follow close behind. (See Exhibit 3.)

Further down the list come occupational cat-

<sup>&</sup>lt;sup>3</sup> For more information on the methodology and data used for these projections, see the methodology sidebar at the end of the article.

# 4

# **Growing and Declining Occupations Alaska**, 2006 to 2016

Fastest-Growing Occupations		
	Percent	Number of Openings
Network systems and data communications analysts	46.1%	140
Medical assistants	41.5%	430
Environmental engineering technicians	36.4%	170
Nursing aides, orderlies and attendants	35.5%	860
Home health aides	35.3%	830
Pharmacy technicians	35.2%	300
Personal and home care aides	34.6%	1,210
Pharmacists	33.7%	150
Physical therapists	33.6%	140
Interviewers, except eligibility and loan	32.4%	50
Respiratory therapists	32.2%	70
Millwrights	31.5%	70
Registered nurses	31.4%	2,310
Physician assistants	30.7%	160
Recreational therapists	30.5%	60

### **Declining Occupations**

		Number of
	Percent	Openings
File clerks	-39.7%	170
Computer operators	-26.4%	30
Mail clerks and mail machine operators, except postal service	-21.9%	40
Order clerks	-13.1%	80
Floral designers	-12.9%	30
Word processors and typists	-12.8%	30
Radio and television announcers	-9.9%	70
Switchboard operators, including answering service	-9.1%	40
Editors	-6.2%	30
Title examiners, abstractors and searchers	-5.6%	20
Loan interviewers and clerks	-4.5%	50
Crossing guards	-3.6%	90
Data entry keyers	-3.2%	110
Ushers, lobby attendants and ticket takers	-2.9%	150
Postmasters and mail superintendents	-2.4%	40

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

egories reflecting the growth in the health care related industries – doctors, therapists and nurses in the healthcare practitioner and technical category, and various health aides and assistants in healthcare support. Given Alaska's vast size and the need to move goods both into and out of the state, transportation and material moving openings are expected to remain high.

Job seekers are usually better served focusing on available openings for an occupation, which combines growth and worker replacement openings.<sup>4</sup> Using that broader measure of worker demand, administrative support, food preparation and serving, and sales occupations are expected to provide the largest number of total job openings through 2016. Those three occupational categories, which represent many entry-level jobs, are growing rapidly, but the majority of their openings are created through job replacement.

# High growth and large employment create biggest opportunity

Small occupational categories with relatively low growth can provide good employment opportunities. For example, although the architecture and engineering, and computer and mathematical science categories will create few new job openings, the detailed occupations of network systems analysts and environmental engineering technicians hold two of the top three spots as Alaska's fastest-growing occupations. (See Exhibit 4.)

Still, size matters. Rapidly growing occupations with small employment will provide only a limited number of openings. While it's projected that there will be 140 openings for network systems analysts during the decade, the number of openings for registered nurses will be more than 16 times that amount.

Those occupations concentrated in industries with both large employment and rapid growth will provide many of the employ-

ment opportunities in the future. Of the 15 fastest-growing occupations, two-thirds are directly related to providing health care services, a large and rapidly growing industry.

If large employment and rapid growth in an industry are linked to better-than-average occupational growth, do declining occupations tend to fall into small, slowly growing industries? Not necessarily.

<sup>&</sup>lt;sup>4</sup> Replacement shouldn't be confused with turnover. A replacement opening is created when a worker leaves an occupation to pursue another occupation, or leaves the work force. If a worker leaves one job for another within the same occupation, that's worker turnover, but no replacement opening has been created.

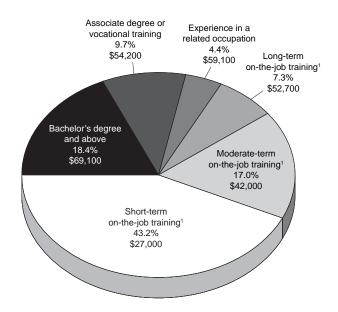
Declining occupations can be found across both large and small industries. Their declines often reflect changes in technology and the way the jobs are performed. Occupations required in a paper-based society are projected to continue to decline. Various clerical positions, such as workers who file, distribute mail or process orders, as well as word processors, typists and editors, are being pinched through job losses.

Workers operating older technology equipment, such as switchboard operators/answering service workers and computer operators – the people who previously operated large computer systems – are seeing employment opportunities vanish with the onslaught of cell phones, PDAs and personal-computer based networks. Job replacement openings will provide the only employment opportunities in those areas.

### Jobs, education and pay

Sure, 60 percent of projected openings will require less than a year of on-the-job training. (See Exhibit 5.) As entry level and seasonal employment opportunities, those jobs provide both income and valuable experience to Alas-

# Education and Training Levels Percentage of total openings, 2006 to 2016



Note: The dollar amounts are average annual wages as of May 2007, weighted by employment.

<sup>1</sup> For occupations requiring on-the-job training, which may include classroom time: short-term training is a month or less, moderate-term is one to 12 months, and long-term is more than 12 months.

Sources: Alaska Department of Labor and Workforce Development, Research and Analysis Section; U.S. Department of Labor, Bureau of Labor Statistics

### **Methodology Notes**

Industry and occupational employment estimates and projections for Alaska are developed every other year. The projections process consists of four principal steps:

### Step 1

Developing industry employment totals for the base year and industry employment estimates for the projected year. (Projections are a function of several factors, including national and local area trends in industry employment, population, personal income and the statewide economic outlook.)

### Step 2

Collecting and analyzing employment data provided by Alaska employers in their quarterly unemployment insurance tax filings. (That information provides a picture of the number and types of occupations occurring within an industry, and the staffing pattern for each industry.)

### Step 3

Applying those occupational staffing patterns to the industry employment totals to produce base-year occupational employment estimates. In turn, expected staffing pattern changes are applied to the base-year pattern. The modified staffing patterns are then applied to projected industry employment levels to obtain projected occupational employment levels.

### Step 4

Applying replacement rates to the projected occupational employment levels and adding growth to

obtain estimates of occupational openings.

# Important changes in the methodology

The methodology used to project occupational employment in 2016 departs from prior projections, with two major changes. The first involves the use of Alaska's Occupational Database, or ODB, to estimate industry staffing patterns. The ODB replaces the previously used Occupational Employment Statistics survey, or OES.

The OES survey provides detailed staffing patterns for surveyed companies and also collects data on hourly wages paid. However, only a small number of Alaska employers are surveyed.

Continued on next page

kans. While many of those jobs offer only low pay, some provide either high wages, the ability to earn a good paycheck by working extensive overtime hours, or both.

Still it can't be denied: education pays. Pursuing an associate degree or continued vocational training allows job seekers to compete for jobs paying twice as much on average as jobs requiring only short-term on-the-job training. In addition, those jobs are normally less vulnerable to seasonality, providing a more stable stream of income than many jobs requiring less training or experience.

### The rest of the story

During the 10 years of the projections, employment gains of nearly 14 percent are predicted

for Alaska. That translates into an increase of nearly 44,000 new jobs. Replacing workers who leave an occupation will provide more than 74,000 additional employment opportunities in the state.

Additional information about all occupations can be found on Research and Analysis' Web site at laborstats.alaska.gov. In the blue bar on the left, click on "Occupational Information," then "Occupational Forecast" for 2006 and 2016 employment estimates, the number of growth and replacement openings, growth rates, links to other occupational data, help with understanding the methods used and what the data means, plus links to other data produced by Research and Analysis.

### Continued from previous page

The ODB contains information on more than 90 percent of employees in the state. Because the ODB relies on self-reporting from employers, there may be some loss of detail in staffing patterns compared to the more closely edited OES survey.

Even so, many in the field think the ODB provides a more realistic picture of Alaska's industry staffing patterns.

Also, these projections don't include any estimates for the self-employed or unpaid family members working in an establishment. Previous projections included those workers.<sup>1</sup>

At the national level, the U.S. Department of Labor's Bureau of Labor Statistics estimates the number of those workers in each occupation, and applies a self-employment factor to

### **Methodology Notes**

each state's estimate of its covered employment.

State-specific estimates aren't available, so any differences in self-employment patterns among the states aren't represented in the states' projections.

The BLS definition of self-employment has changed over the years, including a major change in the 2004-2014 projections.

In prior projections, a person would have to get the majority of his or her income from self-employment to be considered self-employed.

In 2004, if a person received any income from self-employment, then he or she was included in the self-employment estimates for that occupation.

It's impossible to know how well BLS' national self-employment estimates

model self-employment in Alaska. Because of that uncertainty, selfemployment estimates have been removed from these 2006-2016 projections.

More information on the methods, definitions and concepts of Alaska's occupational and industry employment projections is available at laborstats.alaska.gov, the Alaska Department of Labor and Workforce Development's Research and Analysis Section Web site. Go to the blue bar on the left and click on "Industry Information" and "Occupational Information."

<sup>&</sup>lt;sup>1</sup> Those workers aren't covered by the state's unemployment insurance program.

# **Employment Scene**

### Unemployment rate at 7.3 percent in November

laska's seasonally adjusted unemployment rate rose one-tenth of a percentage point in November to 7.3 percent. October's rate was revised down two-tenths of a percentage point to 7.2 percent. (See Exhibits 1 and 3.)

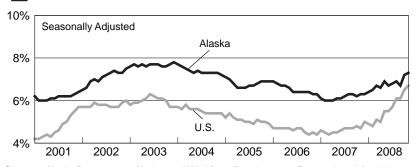
The November increase is too small to be statistically significant, but it's revealing that the rate stayed at about the same level after a big jump in October.

The second straight month of rates above 7 percent makes it more likely that the increase represents real economic change rather than just volatility in the surveys that help produce the numbers. Supporting that conclusion are November claims for unemployment insurance, which were about 10 percent higher than in November 2007. Claims had been up 9 percent over-the-year in October after being up just 3 percent in September.

### A deteriorating U.S. economy

National unemployment rates have been on a clear upward trend for almost a year. November's 6.7 percent U.S. rate was two full percentage points higher than November 2007's

# **Unemployment Rates, Alaska and U.S.** January 2001 to November 2008



Sources: Alaska Department of Labor and Workforce Development, Research and Analysis Section; U.S. Department of Labor, Bureau of Labor Statistics

4.7 percent. Alaska's rate is up one percentage point over that same period, with much of the increase coming in the last two months.

Payroll jobs, the other major indicator of labor force health, were down by more than 2 million over-the-year in November for the country, a decline of 1.5 percent. Payroll jobs in Alaska were up 3,300 over-the-year, an increase of 1.1 percent.

### Special attention on Alaska's job numbers

Throughout 2008, that has been the most basic difference between the national and Alaska economies: Alaska has continued to add payroll jobs even as the nation has recorded significant losses.

Preliminary third-quarter data on total wages for payroll jobs in Alaska also show continuing growth. Total wages paid by Alaska employers increased by 5.3 percent from the third quarter of 2007 to the third quarter of 2008. The increases came from a combination of more jobs and slightly higher average wages.

Considering the state of the national economy and Alaska's rising unemployment rates, there's a heightened awareness of what's happening with job counts and total wages. If they drop below year-ago levels for several months in a row, Alaska will have joined most of the rest of the country and entered a recessionary period.

But there's no sign of movement in that direction yet, and higher unemployment rates are not unusual when Alaska's job market is relatively healthy compared to the country and certain states in particular. Historically, unemployment rates have responded noticeably to even small changes in net migration to the state.

# Nonfarm Wage and Salary Employment

P	reliminary	Revised	Revised	<u>Chang</u>	es from:
Alaska	11/08	10/08	11/07	10/08	11/07
Total Nonfarm Wage and Salary 1	310,700	317,700	307,400	-7,000	3,300
Goods-Producing <sup>2</sup>	40,600	45,000	39,800	-4,400	800
Service-Providing <sup>3</sup>	270,100	272,700	267,600	-2,600	2,500
Natural Resources and Mining	15,500	15,400	14,400	100	1,100
Logging	200	300	300	-100	-100
Mining	15,100	15,100	14,000	0	1,100
Oil and Gas	13,000	13,000	11,800	0	1,200
Construction	16,200	18,600	16,400	-2,400	-200
Manufacturing	8,900	11,000	9,000	-2,100	-100
Wood Product Manufacturing	400	400	400	0	0
Seafood Processing	5,000	6,800	5,100	-1,800	-100
Trade, Transportation, Utilities	62,800	62,900	62,200	-100	600
Wholesale Trade	6,200	6,300	6,100	-100	100
Retail Trade	36,000	35,800	35,900	200	100
Food and Beverage Stores	6,200	6,200	6,200	0	0
General Merchandise Stores	9,600	9,400	9,600	200	0
Transportation, Warehousing, Utilities	,	20,800	20,200	-200	400
Air Transportation	6,400	6,600	6,100	-200	300
Truck Transportation	3,200	3,300	3,200	-100	0
Information	6,900	7,000	6,900	-100	0
Telecommunications	4,400	4,500	4,300	-100	100
Financial Activities	14,400	14,700	14,700	-300	-300
Professional and Business Services	24,900	25,500	24,200	-600	700
Educational 4 and Health Services	37,200	37,200	36,500	0	700
Health Care	27,100	27,100	26,600	0	500
Leisure and Hospitality	28,300	29,300	28,400	-1,000	-100
Accommodations	6,200	6,700	6,300	-500	-100
Food Services and Drinking Places	18,300	18,500	18,400	-200	-100
Other Services	11,600	11,800	11,400	-200	200
Government	84,000	84,300	83,300	-300	700
Federal Government <sup>5</sup>	16,300	16,600	16,300	-300	0
State Government	25,700	25,600	25,400	100	300
State Government Education 6	8,000	7,900	8,000	100	0
Local Government	42,000	42,100	41,600	-100	400
Local Government Education <sup>7</sup>	24,000	23,900	23,700	100	300
Tribal Government	3,500	3,600	3,500	-100	0

Notes for all exhibits on this page:

- <sup>2</sup> Goods-producing sectors include natural resources and mining, construction and manufacturing.
- $^{\rm 3}$  Service-providing sectors include all others not listed as goods-producing sectors.
- <sup>4</sup> Private education only
- <sup>5</sup> Excludes uniformed military
- <sup>6</sup> Includes the University of Alaska
- <sup>7</sup> Includes public school systems
- <sup>8</sup> Fairbanks North Star Borough

Sources for Exhibits 2 and 3: Alaska Department of Labor and Workforce Development, Research and Analysis Section; and the U.S. Department of Labor, Bureau of Labor Statistics Sources for Exhibit 4: Alaska Department of Labor and Workforce Development, Research and Analysis Section; also the U.S. Department of Labor, Bureau of Labor Statistics, for Anchorage/Mat-Su and Fairbanks



# Nonfarm Wage and Salary Employment By region

<u>e:</u>
)7
%
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# Unemployment Rates By borough and census area

		Revised	
SEASONALLY ADJUSTED	11/08	10/08	
United States	6.7	6.5	4.7
Alaska Statewide	7.3 -	7.2	6.3
NOT SEASONALLY ADJUSTED			
United States	6.5	6.1	4.5
Alaska Statewide	7.1	6.5	6.0
Anchorage/Mat-Su Region	6.2	5.8	5.2
Municipality of Anchorage	5.7	5.4	4.8
Mat-Su Borough	8.4	7.5	6.6
Gulf Coast Region	9.3	8.1	7.8
Kenai Peninsula Borough	9.2	8.2	7.7
Kodiak Island Borough	8.5	6.4	6.9
Valdez-Cordova Census Area	10.8	9.7	9.2
Interior Region	7.1	6.5	5.8
Denali Borough	12.8	13.1	14.6
Fairbanks North Star Borough	6.3	5.8	5.0
Southeast Fairbanks Census Area	9.2	7.7	8.3
Yukon-Koyukuk Census Area	14.7	12.5	14.3
Northern Region	7.5	7.4	7.7
Nome Census Area	9.5	8.9	9.7
North Slope Borough	4.4	4.4	4.9
Northwest Arctic Borough	10.0	10.5	9.6
Southeast Region	7.6	6.6	6.3
Haines Borough	10.4	8.5	9.6
Juneau Borough	5.6	5.2	4.4
Ketchikan Gateway Borough	6.9	6.1	5.7
Prince of Wales-Outer Ketchikan CA	14.5	12.2	12.7
Sitka Borough	6.1	5.7	5.8
Skagway-Hoonah-Angoon CA	21.9	13.9	17.1
Wrangell-Petersburg Census Area	9.7	8.8	8.9
Yakutat Borough	9.6	5.7	8.9
Southwest Region	11.5	10.9	10.9
Aleutians East Borough	11.5	10.2	8.8
Aleutians West Census Area	7.5	5.9	5.9
Bethel Census Area	12.7	12.9	11.8
Bristol Bay Borough	6.8	4.9	7.7
Dillingham Census Area	9.3	9.1	9.0
Lake and Peninsula Borough	6.0	6.0	5.5
Wade Hampton Census Area	17.2	17.3	18.1

For more current state and regional employment and unemployment data, visit our Web site. We have a new address:

laborstats.alaska.gov

<sup>&</sup>lt;sup>1</sup> Excludes the self-employed, fishermen and other agricultural workers, and private household workers; for estimates of fish harvesting employment, and other fisheries data, go to labor.alaska. gov/research/seafood/seafood.htm

# A Safety Minute

# **Employer Resources**

### **Rapid Response: When Times Get Tough**

The Alaska Department of Labor and Workforce Development's Rapid Response team is focused on helping employers and employees when times get tough – during a layoff, to keep a layoff from happening in the first place, or even to help keep a business going.

Employers are often the ones who call in the eight-member team – specialists who hold workshops or work one-on-one with employees. They help them explore job and career options, which sometimes can include money for job training and relocation expenses. They often cover such topics as resume writing, job search skills, job interviews, career exploration, job training programs, labor market information, applying for unemployment insurance benefits – even how to deal with stress.

The team helps companies regardless of where they are in the business cycle: it can pay for feasibility studies for employee stock ownership plans or other plans, new product development, market exploration, upgrading current workers' skills – anything that might create more jobs or maintain existing ones. During layoffs, the team helps companies ensure their layoffs are orderly and legal.

One company's human resources director said after a Rapid Response team visit last fall: "I appreciate your professionalism and willingness to work one-on-one throughout the day with the laid-off workers...You gave them hope for the future. [We were] very pleased with your presentations and the kindness and compassion that [each of you] showed."

For more information about Rapid Response, go to the Department of Labor's Web site at labor.alaska.gov, click on "Employers" in the gold ribbon at the top, then "Rapid Response." You can also email the Rapid Response team at dol.rrteam@alaska.gov, or call Shawna Harper, the team's coordinator, at (907) 465-1882.

### **Accidents, Injuries and Impaired Driving**

Alaska's employers have a vested interest in keeping employees safe at all times. After all, accidents and injuries to employees not only hurt employees – whether on or off the job, they impact businesses through increased absenteeism and the increased use of health benefits.

Therefore, encouraging safety before, after, and especially during work hours makes good business sense.

As far as drug- and alcohol-related hazards, businesses that have substance-free workplace programs generally have effective channels for other employees and the public to send in messages about drugand alcohol-related hazards – including impaired driving.

For businesses that don't have such a program, the U.S. Department of Labor's Working Partners Web site at http://www.dol.gov/workingpartners offers guidance on developing one. The site also has regularly updated information about impaired driving, such as alcohol traffic safety facts, related statistics and prevention initiatives.

For more help, contact the Alaska Department of Labor and Workforce Development's Alaska Occupational Safety and Health Consultation and Training Section at (800) 656-4972. AKOSH is within the Labor Standards and Safety Division.